

Board summary

Editable framework with a worked example

Board decision: approve a \$0.3m pilot

Expected benefit	Risk / response	Approval gate
\$1.2m annual savings	Peak capacity / stress test	On-time delivery at least 95%
13-week simple payback	Ramp-up disruption / dual run	Savings on an annual basis
Operations owns delivery	Finance validates economics	Decision after six-week pilot

Illustrative example. Replace assumptions and evidence before use.